**AUDIO TRANSCRIPT**

**Per Nordlund**

*I think from our perspective, working on democracy and human rights issues, the fundamental starting point is that achieving change is really about shifting and changing relations of power. If you work from that assumption, you also realize that when you take action, there will be a reaction. There will often be a resistance to change. That means that you will have to adapt the way you go about change, programming and implementation so that you find ways forward that adapt to the changing circumstances. If we set up a framework where we have outlined activities for the next three years, those activities are likely to be relevant after six months at the most. So what we are looking for is approaches to programme implementation and participatory monitoring and evaluation that contributes to a great understanding of the challenge or the problem that we want to address. To achieve that we have to work more iterative, we have to have shorter feedback loops, and we have to be adaptive. If we can find new ways of working more participatory, more iterative, more adaptive, in both programming and monitoring and evaluation, we will simply be able to use evaluations that are not for the sake of the donor, in terms of accountability towards the donor, but more accountability towards the target groups for our projects and programs.*